

Center for Internal Quality Assurance (CIQA)

Distance and Online Education

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Director
Director
Education
Online University
NIT Deemed to be University
Bhubaneswar-751024
Odisha

1. Center for Internal Quality Assurance (CIQA) for Distance and Online Education

KIIT Centre for Distance and Online Education (KIITCDOE) established the Centre for Internal Quality Assurance for offering programmes in Open and Distance Learning mode and/or Online mode to impart the quality education to the learners. As per the University Grants Commission (Online Courses or Programmes) Regulations, 2018, the center for internal quality assurance was established on 1st April 2022. The main aim of the CIQA is to maintain the quality in the courses offered through online by KIITCDOE. The Centre has been established with the primary focus to shoulder the responsibilities of generating and promoting awareness for quality assurance and to work out the procedural details. The CIQA shall directly report to the Director of KIITCDOE.

VISION, MISSION & QUALITY POLICY

Vision:

To realize an ecosystem where, quality is strived for in all processes of the KIITCDOE to the best satisfaction of every stakeholder.

Mission:

- To conduct regular academic and administrative audits
- To encourage self-evaluation, accountability, autonomy and transparency through quality circles in all processes of the KIITCDOE.
- To promote the effective use of latest technical know-how for automation of activities.
- To develop protocols for all activities and refine them based on stakeholders' feedback.
- To develop the capacity of academic and non-academic staff members for overall quality development.

Quality Policy:

The KIITCDOE is dedicated to deliver quality education for all round development of the students to meet the changing requirements of industry, business and society. There would be periodic review of all the processes followed for the conduction of online programmes to ensure that the quality parameters are within the range as defined by the university.

2. OBJECTIVE & FUNCTIONS OF CIQA

OBJECTIVE:

The objective of Centre for Internal Quality Assurance is to develop and put in place a comprehensive and dynamic internal quality assurance system to ensure that programmes of higher education in the Open and Distance Learning mode and Online mode being implemented by the KIIT are acceptable quality and further improved on continuous basis.

FUNCTIONS:

- To maintain quality in the services provided to the learners.
- To undertake self-evaluative and reflective exercises for continual quality improvement in all the systems and processes of the KIITCDOE.
- To contribute to the identification of the key areas in which KIITCDOE should maintain quality.
- To devise mechanism to ensure that the quality of Open and Distance Learning programmes and Online programmes matches with the quality of relevant programmes in conventional mode.
- To devise mechanisms for interaction with and obtaining feedback from all stakeholders namely, learners, teachers, staff, parents, society, employers, and Government for quality improvement.
- To suggest measures to KIITCDOE for qualitative improvement.
- To facilitate the implementation of its recommendations through periodic reviews.
- To organize workshops/ seminars/ symposium on quality related themes, ensure participation of all stakeholders, and disseminate the reports of such activities among all the stakeholders in Higher Educational Institution.
- To develop and collate best practices in all areas leading to quality enhancement in services to the learners and disseminate the same to all concerned in KIITCDOE.
- To collect, collate and disseminate accurate, complete and reliable statistics about the quality of the programme(s).
- To ensure that Programme Project Report for each programme is according to the norms and guidelines prescribed by the Commission and wherever necessary by the appropriate regulatory authority having control over the programme.

- To put in place a mechanism to ensure the proper implementation of Programme Project Reports.
- To maintain are cord of Annual Plans and Annual Reports of KIITCDOE, review them periodically and generate actionable reports.
- To provide inputs to the KIITCDOE for restructuring of programmes to make them relevant to the job market.
- To facilitate system-based research on ways of creating learner centric environment and to bring about qualitative change in the entire system.
- To act as a nodal coordinating unit for seeking assessment and accreditation from a designated body for accreditation such as NAAC etc.
- To adopt measures to ensure internalization and institutionalization of quality enhancement practices through periodic accreditation and audit.
- To coordinate between KIITCDOE and the Commission for various quality related initiatives or guidelines.
- To obtain information from other Higher Educational Institutions on various quality benchmarks or parameters and best practices.
- To record activities undertaken on quality assurance in the form of an annual report of Centre for Internal Quality Assurance.
- It will be mandatory for Centre for Internal Quality Assurance to submit Annual Reports to the Statutory Authorities or Bodies of the KIITCDOE about its activities at the end of each academic session. A copy of report in the format as specified by the Commission, duly approved by the statutory authorities of the KIIT Centre for Distance and Online Education (CDOE) shall be submitted annually to the Commission.

3. COMPOSITION OF CIQA

The Centre for Internal Quality Assurance consists of the following members.

S.No.	Category	Name and Designation	Position
1	Vice Chancellor	Prof. (Dr.) Saranjit Singh, Vice Chancellor, KIIT DU	Chairperson
2	Four senior teachers of Higher Education	Prof. (Dr.) Jnyana Ranjan Mohanty, Registrar, KIIT DU	Member
	Institution.	Prof. (Dr.) Arun Kumar Ray, Director (Academics), KIIT DU	Member

		Prof. (Dr.) Santosh Kumar Pani, Controller of Examination, KIIT DU	Member
		Prof. Veena Goswami, Professor, Director, School of Computer Application, KIIT DU	Member
3	Head of two Departments or School of Studies offering recognized programmes	Prof. Keshab Das, Dean, School of Economics & Commerce, KIIT DU	Member
	in Open and Distance Learning and Online mode.	Prof. Suva Kanta Mohanty, Director, School of Management, KIIT DU	Member
4	Three external experts of Open and Distance Learning and/or Online education.	Prof. Durgesh Tripathy, Associate Professor, National Coordinator SWAYAM, MOOCs: Society & Media, Guru Gobind Singh Indraprastha University, New Delhi. Associate Professor & Subject Head, Department of Journalism & Mass Communication, School of Humanities and Social Sciences, Dr. Babasaheb Ambedkar Open University, Ahmedabad	External Member
		Prof. Awa Shukla, Associate Professor & Subject Head at the Department of Journalism & Mass Communication, School of Humanities and Social Sciences, Dr Babasaheb Ambedkar Open University, Ahmedabad	External Member
		Dr. S. K. Mehroo, Jt. Director, Consortium of Educational Communication, UGC	External Member
5	Officials from the Administration and Finance	Mr. Sudhir Charan Satapathy, Director, Finance, KIIT DU	Member
		Prof. (Dr.) Nachiketa Tarasia, Dy Director, EAM Division, KIIT DU	Member
6	Departments of the Higher Educational Institution	Prof. Suman Bhattacharya, Professor, Director, Kareer School, KIIT DU	Member
		Prof. Srikant Das, Director General, ICT Cell, KIIT DU	Member
7	Director - Centre for Internal Quality Assurance.	Prof. (Dr.) Sanjib Moulick, Director (I/C), Distance and Online Education	Member Secretary

4. QUALITY MONITORING MECHANISM

The guidelines on quality monitoring mechanism will be adopted by the Centre for Internal Quality Assurance for conducting institutional quality audits, to promote quality assurance and enhance as well as spread best-in- class practices of quality assurance.

Quality monitoring will be addressed under the following broad areas, namely -

I. Governance, Leadership and Management

This relates to the policies and practices of KIIT DU in the matter of planning, human resources, recruitment, training, performance. appraisal, financial management and the overall role of leadership, with a focus on the following key aspects

- **a. Organization Structure and Governance:** KIIT DU fill all sanctioned/required positions as prescribed by the Commission and establish a credible governance system.
- **b. Management:** The leadership and management of KIITCDOE strive to assess and review the organizational culture to achieve its vision, mission and goals.
- **c. Strategic Planning:** KIITCDOE undertake strategic planning of its activities and implement the same by aligning those with academic and administrative aspects to improve the overall quality.
- d. Operational Plan, Goals and Policies: KIITCDOE have well defined goals which are realistic and measurable, well-defined policies that are in sync with its strategic plan and are realistic and achievable, clearly stated guidelines for the implementation of its policies and plans, and transparent and accountable system for its policies and planning that are well communicated to its stakeholders.

II. Articulation of Higher Educational Institution Objectives

KIITCDOE articulate a clear vision, mission, ethos and broad strategy consistent with the goals for offering programmes in Open and Distance Learning and Online mode.

III. Programme Development and Approval Processes

This area of concern relates to programme development and approval mechanism for the programme(s) to be launched covering the following key aspects, namely –

a. Curriculum Planning, Design and Development: The curriculum planning, design and development of academic programmes is a major academic activity of KIITCDOE.

Therefore, it has processes, systems and structures in place to carry out these responsibilities.

- **b. Curriculum Implementation:** KIITCDOE have specific implementation plans for identifying the time to be spent on specific components of the implementation phase. It is the basis for the effectiveness of the programme(s) and their usefulness as a whole.
- **c. Academic Flexibility:** The KIITCDOE will adopt proper strategies for imparting academic flexibility, which refers to freedom in the use of the timeframe of courses, ethical mobility, and inter-disciplinary options facilitated by curricular transactions for learners.
- **d.** Learning Resource: KIITCDOE ensure quality learning resources in the form of Self Learning Materials (SLMs) for Open and Distance Learning mode and e-learning material for Online mode of education as defined in these regulations. While deciding on the instructional packages, KIITCDOE shall into consideration various factors the media and technology utilized matches the course content to enhance and expand learning, and to match to the learners 'needs; that these are accessible, practical and equitable, and cost effective to the learners.
- **e. Feedback System:** The process of revision and re-design of curricula is based on feedback from all stakeholders in terms of its relevance and appropriateness in catering to the needs of the society, economy and environment.

IV. Programme Monitoring and Review

KIITCDOE plan and execute programme monitoring and review system to conduct periodic internal reviews and maintain the quality of academic programmes. For such reviews, the Institution also considers the attainments of learning outcomes that are assessed through the various tools for direct and indirect assessment.

V. Infrastructure Resources

The KIITCDOE have a system to elicit data on the adequacy and optimal use of the facilities - physical facilities, library (or e-library), Information and Communication Technology infrastructure, etc. - available in KIITCDOE to maintain the quality of academic programmes and ensure qualitative support to each of the stakeholders.

VI. Learning Environment and Learner Support

The learner support services including academic counselling and library services is a major preoccupation of KIITCDOE for its Open and Distance Learning mode and Online mode learners. Additionally, KIITCDOE establish Information and Communication Technology facilities as component of the learning environment which is focused on the pedagogical use of modern educational practices to support blended learning. Learner Support Services shall be provided through the campus- wide portal and e-Learning platform. KIITCDOE take a more sophisticated approach to the use of Information and Communication Technology and expertise in e-learning. The approach provides a seamless learner-centered environment.

VII. Assessment and Evaluation

All the stated Learning Outcomes of a Programme must be part of its evaluation protocol. KIITCDOE executes the evaluation through varied assessment tools including multiple choice questions, projects, reports, case-studies, presentations, and term-end examinations, to suit the different learning outcomes expected of the course elements. KIITCDOE have proper assessment and moderation system for assessing the learning outcomes of learners.

VIII. Teaching Quality and Staff Development

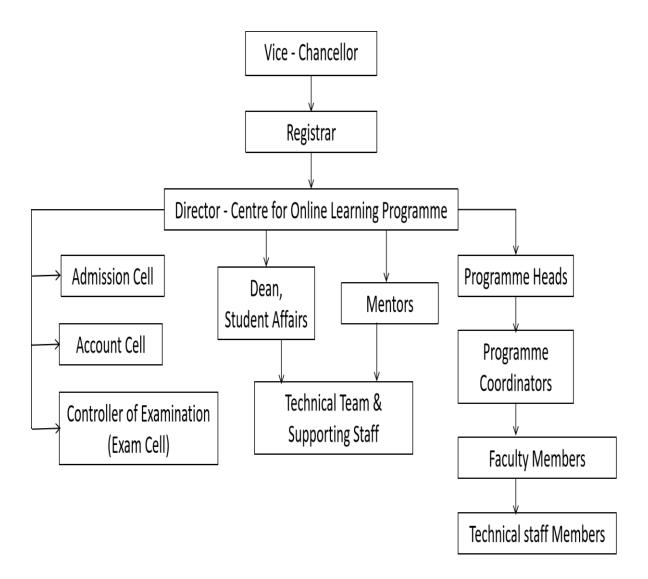
KIITCDOE have a well-established structure for promoting quality counselling, capacity building workshops, programmes, interactive teaching-learning and provide staff development programmes and activities to encourage academic staff to improve teaching and learning on continuous basis.

IX. Process of Quality Audit

- **a. Academic Planning:** KIITCDOE have robust and appropriate academic planning procedures to ensure that the programmes offered by it are relevant to national economy, reflects the Institution 's strategic direction and offers a high quality value-added 'learner experience. The Institution have adequate and appropriate teaching and other support staff along with infrastructure and technology support to ensure that the curriculum remains up to date and the institutional goals are achieved.
- **b. Validation**: KIITCDOE have a mechanism in place for validation to ensure that its programmes are academically viable, that academic standards have been appropriately defined and that these offer learners the best opportunity to learn.
- c. Monitoring, Evaluation and Enhancement Plans: Quality deliverance of the Open and Distance Learning programmes and Online programmes and the outcomes attainment and continual quality improvements ensured by KIITCDOE, shall be broadly as follows, namely:

- ◆ Reports from Examination Centers: Report of conduct of examinations in both Open and Distance Learning Mode and Online mode, along with report of observers/proctors for all examinations will be collected periodically from Examination Centre.
- ◆ External Auditor or other External Agencies report: KIITCDOE considers the comments made by External auditors, experts and third party of quality audit and implement as appropriate.
- ♦ Systematic Consideration of Performance Data at Programme; Faculty and Higher Educational Institution levels: For effective evaluation and audit, the KIITCDOE ensure easy access to performance monitoring information such as course pass rates, learner entry profiles and progression and achievement reports, which should be available through web- based application and would be used for report making.
- ◆ Reporting and Analytics by KIITCDOE: The KIITCDOE generate the required reports out of such web-based applications and analyze learner and academic analytics or deciding the improvements to be executed for better performance.
- ◆ Periodic Review: KIITCDOE have an effective system for collecting feedback from the stakeholders regularly to improve its programmes. The KIITCDOE conduct selfassessments regularly and use the results to improve its systems, processes etc. and finally quality of programmes.

Organization Chart





Directorate of Online Learning Programme

Annual Plan (2024-25)

S.No.	Goal Index	Objectiv	ves	Action Plan
1	Academic	Focus on Stud	dent Centric, •	Encourage Faculty to
	Excellence	Engaging	Teaching	Develop Contents
		Learning Pe	dagogy and	Through Incentives &
		Faculty Quali	ty	Training
		 Develop 	E-Learning •	Recognize Faculty for
		Resources		Excellent Academic
				Delivery and Content
				Creation with Awards &
				Recognition
2	Student-	 Innovative 	and •	Use active learning
	Centered	interesting	learning	strategies (inquiry-
		methods	that help	based, collaborative
		students ad	vance their	learning) in online
		skills or chan	ge careers	courses to create
		 Responding 	to student	opportunities for
		issues and	d actively	student/staff and
		engaging stud	dents	student/student
				engagement.
			•	To recognize students
				who excel in studies and
				other activities.
			•	Student Events, Guest

					Lectures, Workshops,
					Seminars, Extension
					Activities etc.
3	Technological	•	Foremost Tech-	•	An Elite Campus
	Excellence		Infrastructure Software,		Innovation Group that
			LMS, Exam Software &		Underpins the
			Other Pedagogical Aids		Specialized Foundation,
		•	Develop a Structure to		Assesses, Executes and
			Encourage Collaboration		Underpins the leading
			Framework Wide in		and most Suitable Aids
			Assessing, Prescribing		for Teaching & Learning
			and Acquiring Software	•	To Learn from Best
			to Guarantee Fetched		Practices of other
			Efficiencies and		Institutions
			Adequacy	•	Periodically Conduct
					Training for Faculty &
					Staff for Technological
					Development
4	Expansion-	•	Adding New Programs &	•	Council with
	Current,		Skill based Courses that		Academicians,
	Relevant &		are Current, Pertinent &		Corporate & other
	Streamlined		Streamlined		Stakeholders to Analyze
	(Courses,	•	Enlarge our National &		Current Demands of the
	Programs,		Global Impression		Market
	processes)			•	Infusing through
					Continual Innovation
					and Improvement
5	Total Quality	•	Entirely Online Courses	•	CIQA Structure,
	Assurance		must Link Up Quality		Systems, Processes &
			Standards as per the		Meetings
			norms of Statutory	•	Once in 6 Months
			Bodies		Review of Quality

		•	A Strong & Vibrant CIQA		Parameters
			Learner Gratification		Once in a Year Internal
			with Quality of Online		Auditing
			Learning Program	•	Continual Innovation &
					Improvement
				•	Consistently Student
					Feedback
				•	To Plan Meetings
					Focused on Quality
					Improvement in Online
					programs.
			Administrative Tasks		
6	Admission	•	To increase student	•	Widespread Branding
	Strategy		intake across all		
			programme		
7	Work	•	To Appropriately	•	Workflow Properly
	Allocation		Schedule Assignments		Formatted for each Task
			for Maximal Utilization of		
			Human Resources and		
			Minimal Repeating Work		
8	Infrastructure	•	Improve the ICT Tools	•	Enhance the Attributes
			Timely for Exclusive		of Learning
			Contents Delivery		Management System
					(LMS) Centered on
					Stakeholders Feedback
9	E-Learning	•	Upgrade & Innovate E-	•	Consistently Regulating
	Resources		Learning Resources as		
			per Demand and Learner		
			Centrical		
				<u>L</u>	
10	Expansion of	•	Periodically Audit and	•	Need of Counsel in
10	Expansion of Learning	•	Periodically Audit and Revise the Courses for	•	Need of Counsel in Upgradation of

		Present accession for Design
		Innovative Skill / • Faculty Development
		Education through Programs on Theme of
		Courses, Webinars, Using ICT Tools
		Podcasts, the Website Primarily for Online
		and Contemplate latest Teaching
		alms for Strengthen
		Leadership Development
		 Continuously Search the
		Possibilities to Make Use
		of Latest Technology in
		Online Learning
		Programme
11	Tentative	Accounts Section will be Administered by Respective Team
	Budget	
12	Academic	• To Prepare an Academic • Audit Periodically to
	Calendar	Calendar Observe Upgraded
		Circulating All Academic
		Activities



Academic Calendar

Jan 23 Batch					
Semester 1					
Access to LMS	Immediate upon Admission				
Live Session Period	30th March to 30th June				
Assignment Submission Last Date	31st July				
Online Exam	15 Aug to 30 Aug				
Online Result	30th Sept				
Se	emester 2				
Access to LMS	Immediate				
Live Session Period	1st Sept to 30th Nov				
Assignment Submission Last Date	30th Nov				
Online Exam	15th Dec to 31st Dec				
Online Result	Before 31st Jan				
Se	emester 3				
Access to LMS	Immediate				
Live Session Period	30th March to 30th June				
Assignment Submission Last Date	31st July				
Online Exam	15 Aug to 30 Aug				
Online Result	30th Sept				
Se	emester 4				
Access to LMS	Immediate				
Live Session Period	1st Sept to 30th Nov				
Assignment Submission Last Date	30th Nov				
Online Exam	15th Dec to 31st Dec				
Online Result	Before 31st Jan				
Se	emester 5				
Access to LMS	Immediate				
Live Session Period	30th March to 30th June				
Assignment Submission Last Date	31st July				
Online Exam	15 Aug to 30 Aug				
Online Result	30th Sept				
Semester 6					
Access to LMS	Immediate				
Live Session Period	1st Sept to 30th Nov				
Assignment Submission Last Date	30th Nov				
Online Exam	15th Dec to 31st Dec				
Online Result	Before 31st Jan				

^{*}In case of any changes in timelines, the same would be communicated to students in advance.



Academic Calendar

	July 23 Batch					
	Semester 1					
Access to LMS	Immediate upon Admission					
Live Session Period	1st Sept to 30th Nov					
Assignment Submission Last Date	30th Nov					
Online Exam	15th Dec to 31st Dec					
Online Result	Before 31st Jan					
	Semester 2					
Access to LMS	Immediate					
Live Session Period	30th March to 30th June					
Assignment Submission Last Date	31st July					
Online Exam	15 Aug to 30 Aug					
Online Result	30th Sept					
	Semester 3					
Access to LMS	Immediate					
Live Session Period	1st Sept to 30th Nov					
Assignment Submission Last Date	30th Nov					
Online Exam	15th Dec to 31st Dec					
Online Result	Before 31st Jan					
	Semester 4					
Access to LMS	Immediate					
Live Session Period	30th March to 30th June					
Assignment Submission Last Date	31st July					
Online Exam	15 Aug to 30 Aug					
Online Result	30th Sept					
	Semester 5					
Access to LMS	Immediate					
Live Session Period	1st Sept to 30th Nov					
Assignment Submission Last Date	30th Nov					
Online Exam	15th Dec to 31st Dec					
Online Result	Before 31st Jan					
Semester 6						
Access to LMS	Immediate					
Live Session Period	30th March to 30th June					
Assignment Submission Last Date	31st July					
Online Exam	15 Aug to 30 Aug					
Online Result	30th Sept					

^{*}In case of any changes in timelines, the same would be communicated to students in advance.



Academic Calendar

July 24 Batch						
	Semester 1					
Access to LMS	Immediate upon Admision					
Live Session Period	1st Sept to 30th Nov					
Assignment Submission Last Date	30th Nov					
Online Exam	15th Dec to 31st Dec					
Online Result	Before 31st Jan					
Se	emester 2					
Access to LMS	Immediate					
Live Session Period	30th March to 30th June					
Assignment Submission Last Date	31st July					
Online Exam	15 Aug to 30 Aug					
Online Result	30th Sept					
Se	emester 3					
Access to LMS	Immediate					
Live Session Period	1st Sept to 30th Nov					
Assignment Submission Last Date	30th Nov					
Online Exam	15th Dec to 31st Dec					
Online Result	Before 31st Jan					
Se	emester 4					
Access to LMS	Immediate					
Live Session Period	30th March to 30th June					
Assignment Submission Last Date	31st July					
Online Exam	15 Aug to 30 Aug					
Online Result	30th Sept					
Se	emester 5					
Access to LMS	Immediate					
Live Session Period	1st Sept to 30th Nov					
Assignment Submission Last Date	30th Nov					
Online Exam	15th Dec to 31st Dec					
Online Result	Before 31st Jan					
Semester 6						
Access to LMS	Immediate					
Live Session Period	30th March to 30th June					
Assignment Submission Last Date	31st July					
Online Exam	15 Aug to 30 Aug					
Online Result	30th Sept					

^{*}In case of any changes in timelines, the same would be communicated to students in advance.